

**IMPLEMENTATION COMPLETION REPORT FORMAT**  
**Bhutan Trust Fund for Environmental Conservation**

Implementation Completion Report: Jigme Khesar Strict Nature Reserve

**Project title: To enhance the management effectiveness of JKSNR ( MB169YR16)**

The following shall form the outline of the evaluation report:

(i) Objectives

(a) Statement of the objectives of the project or activities that were financed

***Guidance:*** State the original objectives as they appeared in the grant proposal and indicate whether there was any change to objectives agreed with the BTFEC during implementation

**Objectives**

1. To create and sustain information flow between field staffs, analysts, and conservation managers.
2. For better and effective implementation of plan activities based on demarcated areas and Zonation.
3. To have an adequate and full-fledged infrastructure to enhance the management effectiveness of Jigme Khesar Strict Nature Reserve in reducing the incidences of wildlife poaching and illegal collection of resources, well established information networking system and for timely delivery of services to the stakeholders.
4. Help to substantially improve protection of wildlife and their habitats through implementation of SMART patrolling strategies.

(a) Explain the achievement of the objectives

***Guidance:*** Indicate for each objective whether it was fully met, partially met or not met

- The construction of Reserve head office is completed more than 80% and the allotted fund from BTFEC could able to complete about 55% of the construction work. The remaining of the fund was co-financed by BFL. The management is expected to complete the holistic office construction by Dec 2019.
- The frontline staffs were sent to Bangkok for the training on SMART (Spatial Monitoring & Reporting Tools). The staffs under JKSNR has started implementing the SMART for reliable, realistic data. It has helped the management in measuring the effectiveness and improvement of Reserve management. It has also helped in standardizing the reporting of the indicators. The SMART info was very effective in monitoring the movement of staffs.

- The zonation plan for JKSNR is completed and zoned into three zones viz-a-viz Core, traditional use and buffer zones. The zonation was done mainly to Encourage maximum community partnership for protection and sustainable management of the natural resources in the traditionally use zone, Ensure long-term survival of rare, endangered, endemic, and keystone species through the delineation of functional management zones Conduct topical research to adapt to the impending threats of climate change ,promote community-based nature tourism in the Reserve to foster and enhance community participation and ownership in the management of the Reserve and Monitoring of climate (Meteorology) in different habitats along the altitudinal gradients for climate change studies

(ii) Major factors affecting implementation of the grant/project

**Guidance:** *Discuss any factors that affected achievement of the objectives, the grant timetable or grant disbursement*

1. Obtaining DT endorsement on land acquisition for the Reserve head office construction (3 times submission to DT).
2. Lack of expertise in designing architectural drawings. (delayed in timely implementation of office construction works resulting in audit observation for non-implementation of the planned works.).
3. Seeking of clearances from DNB on procurement of extension kits.

(iii) Performance of BTFEC

**Guidance:** *Cite any positive or negative policies, processes or procedures of the BTFEC that affected project implementation.*

1. The timely fund release and frequent monitoring visit from the BTFEC secretariat has impacted positively on the progress and achievement of the grant activities.

(iv) Assessment of outcome:

**Guidance:** *Explain the following compared to the original grant proposal*

(a) Grant timetable

- Project activities were implemented as per the approved grant timetable; however, we have carried out additional activity on Presence/absence survey of Red Panda (*Ailurus fulgens*), habitat preference and Conservation threats in extended area of JKSNR (Tergola)

(b) Grant disbursement

The disbursement of fund was made timely without any hindrances provided the progress of the 1<sup>st</sup> bi-annual were submitted on time.

- (c) Studies included in the project (name, purpose, status, impact). The study on presence/absence survey on Red Panda, habitat preference and conservation threats were not reflected in the grant agreement initially, however, at the end of the third year, the management felt the need of the study on Red Panda and approval has been sought from the BTFEC secretariat on the incorporation of new activity. The fund was met from the over all savings of the approved grant amount.

- Name: Presence/absence survey of Red Panda (*Ailurus fulgens*), habitat preference and Conservation threats in extended area of JKSNR (Tergola).
- Purpose: To document the presence of Red Panda, habitat preference and threats in the study area.
- Status: The survey on presence of Red Panda, habitat preference and conservation threats are completed.
- Impact: The study will help the management in drawing the necessary precautionary measures to overcome conservation threats of the Red Panda.

(d) Status of Grant Agreement: The programs and activities in the grant agreement were all completed.

(e) Achievement of key goals and results based on the indicators of the results and activities matrices of the grant proposal and any subsequent modifications agreed with the BTFEC.

- Log frame will be attached with the target achievement status

(f) Sustainability

- Non-consumable items and equipment procured through the project will be maintained by the Office for use in other research related works.
- Office equipment such as laptops and printers will be used for carrying out field and office works. Budget for procurement of inputs which include stationaries, printer cartridge etc. will be booked from the office's annual RGoB budget.
- Similarly, the office vehicle will be maintained by the Office and used intensively for Reserve's conservation related work. The maintenance of the office building will be budgeted and booked from the Office's annual RGoB budget.

**(v) Lessons Learned:**

- The project task were completed in an effective manner, having positive impact on the project schedule.
- Incorporate a time contingency plan during the planning phase of each project where ever possible because projects rarely go exactly as they are planned.